



Greetings from the Publisher

A must-read for CEOs. Media in pursuit of innovation



3 principles of Nikkei Business

1

Provision of information based on multifaceted analysis

Provide information helpful for decision making to executives and business leaders to deepen our readers' knowledge

2

Proactive ideas for a new era

In-depth content that digs deeper with a unique perspective you can only read in Nikkei Business

3

Dispatch the latest trends and information on hot companies

Support our readers' futures by reporting the worldwide market direction and the latest business trends

Publisher of Nikkei Business: Takeshi Matsui

Circulation

122,000

Web membership

2.15 million

An economic media helpful for business

78.9%

Quickly turn knowledge and insights into weapons

Nikkei Business Electronic Edition



Monthly page views: 9,712,214
 Monthly unique browsers: 3,255,001
 Registered members: 2,153,303
 (As of October 2025)

The five advantages of the Electronic Edition

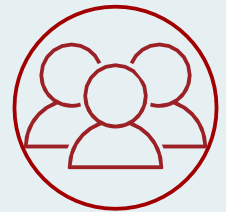
- 1 Quickly get an overview of the article**
 Quickly get an overview of the article from “Three Points of This Article”
- 2 Freely customize your areas of interest**
 Use Tabs to select the topics and features you’re interested in to customize your top page
- 3 Freely move back and forth between PC and smartphone**
 Your article viewing history is saved automatically.
 Use the Clip function to remember articles when you’re on the move for viewing at your leisure on PC later.
- 4 Get a bird’s eye view of changes from past to present**
 A new feature that gives you a bird’s eye view of our archive of approximately 70,000 articles. Nikkei Business TIME MACHINE
- 5 Daily insights and findings**
 Daily delivery of quotes and leadership tips from executives
 TIPS OF THE DAY

Nikkei Business Editor-in-Chief
 Shinichiro Kumano



Nikkei Business Editor-in-Chief : Shinichiro Kumano

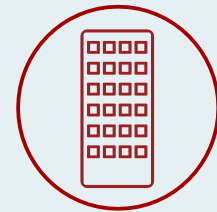
The Strengths of Nikkei Business in Numbers



The most read media
by business leaders

Executives and professionals

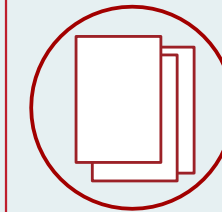
61.8%



Expanding possibilities for large
scale projects and negotiations

Reading status in companies
with 1,000 or more employees

37.8%



Deep analysis and a
unique perspective

Ratio of business person using
Nikkei Business more than other media

65.4%



Strong interest in DX

Ratio who selected AI, DX, and data
utilization as areas of interest

58.1%

*Average of 3 items



As a group that drives
the Japanese economy

Annual household income of
10M Yen or more

46.3%

【Reader Survey Summary】

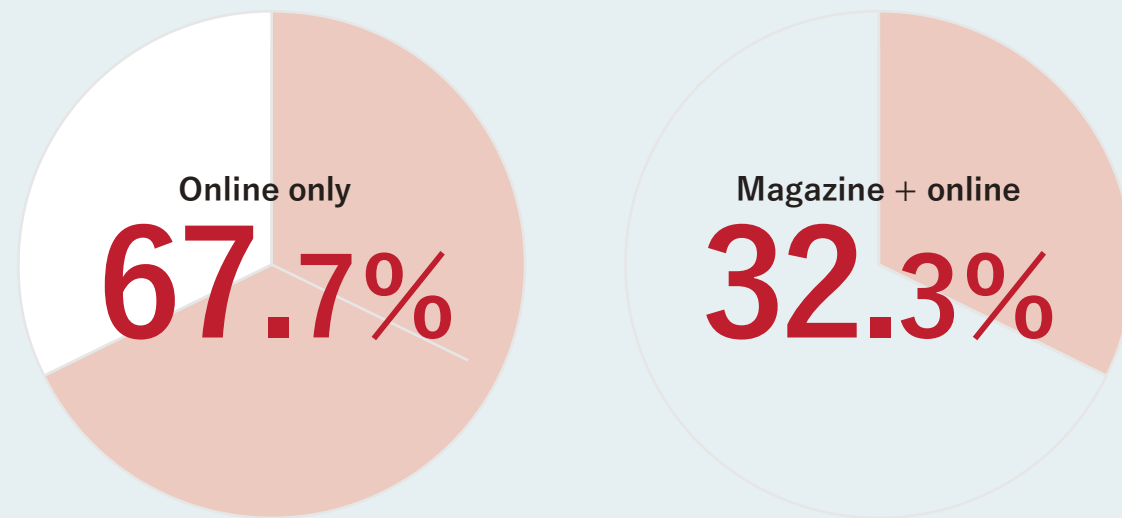
- Survey target: Nikkei Business subscribers, Nikkei Business Digital Edition registered members and paid members
- Survey period: July 17 - 24, 2024 ■ Survey method: email notification, online survey
- Valid responses: 916 ■ Survey implemented by: Nikkei BP / Nikkei BP Consulting



【 Subscribers profile 】

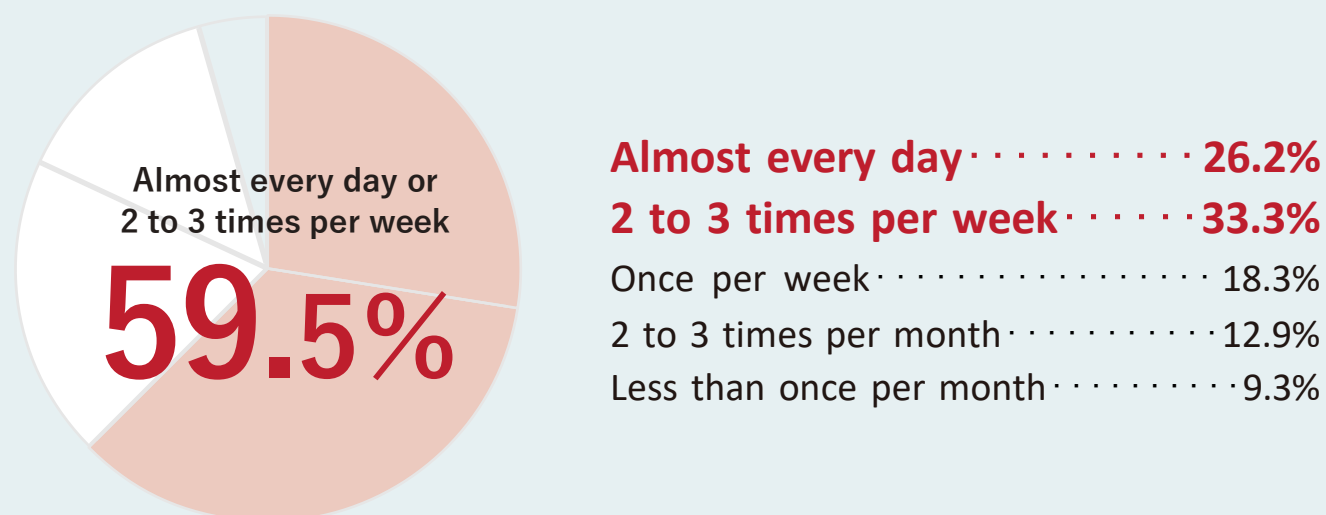
Viewing situation

Two out of three
readers read online only



Electronic Edition access

More than half access frequently



Reason for reading Nikkei Business

Important source of information
for business leaders



【 Subscribers profile 】

The perception of Nikkei Business

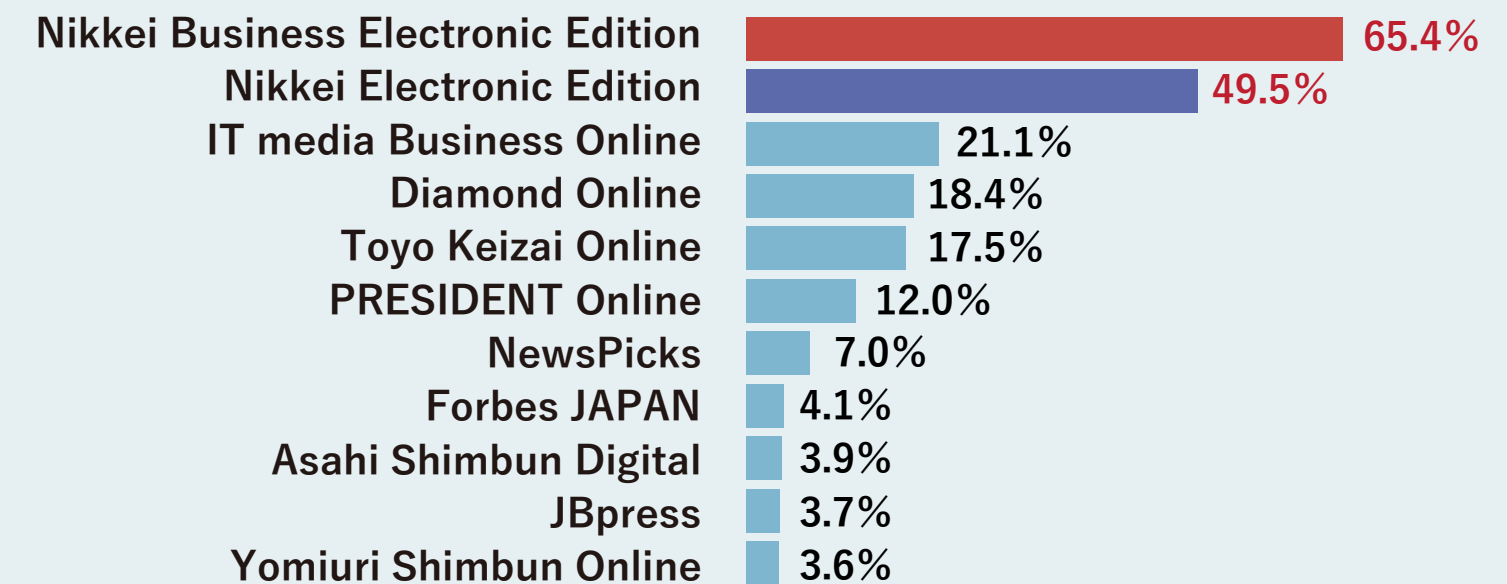
Supports business in a **trustworthy, practical** manner



Media trustworthiness

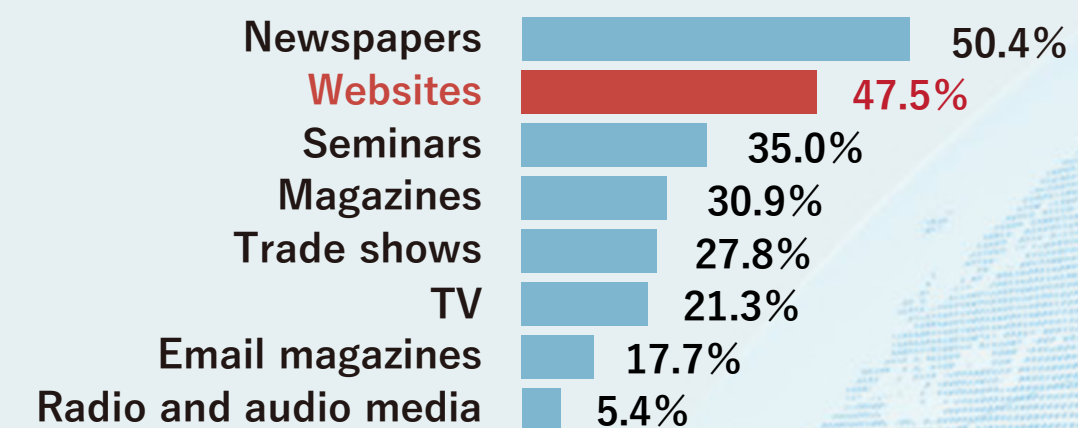
Strong trust for the Nikkei brand

*Top 10 occupations listed



Trustworthiness by media type

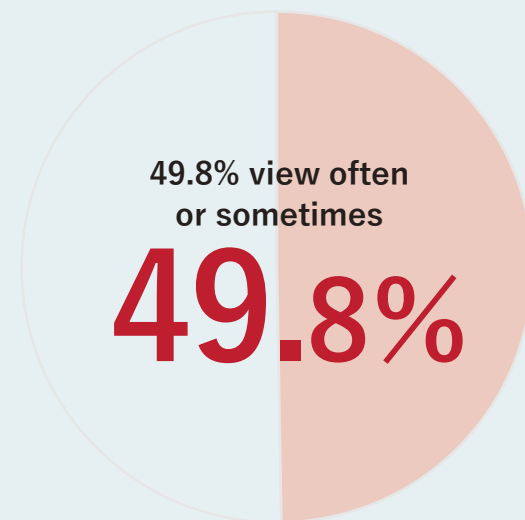
Second highest trustworthiness after newspapers



【 Subscribers profile 】

Ad viewing

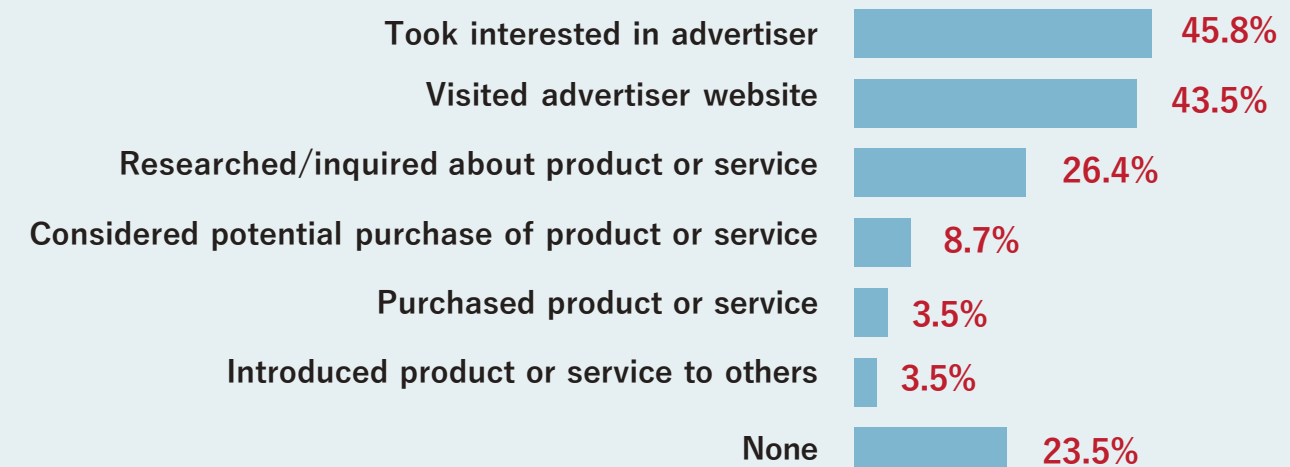
About **50%** of readers view ads



View often **9.6%**
 View sometimes . . . **40.2%**
 Do not view often 23.4%
 Almost never view 18.5%
 Not aware/not sure 8.3%

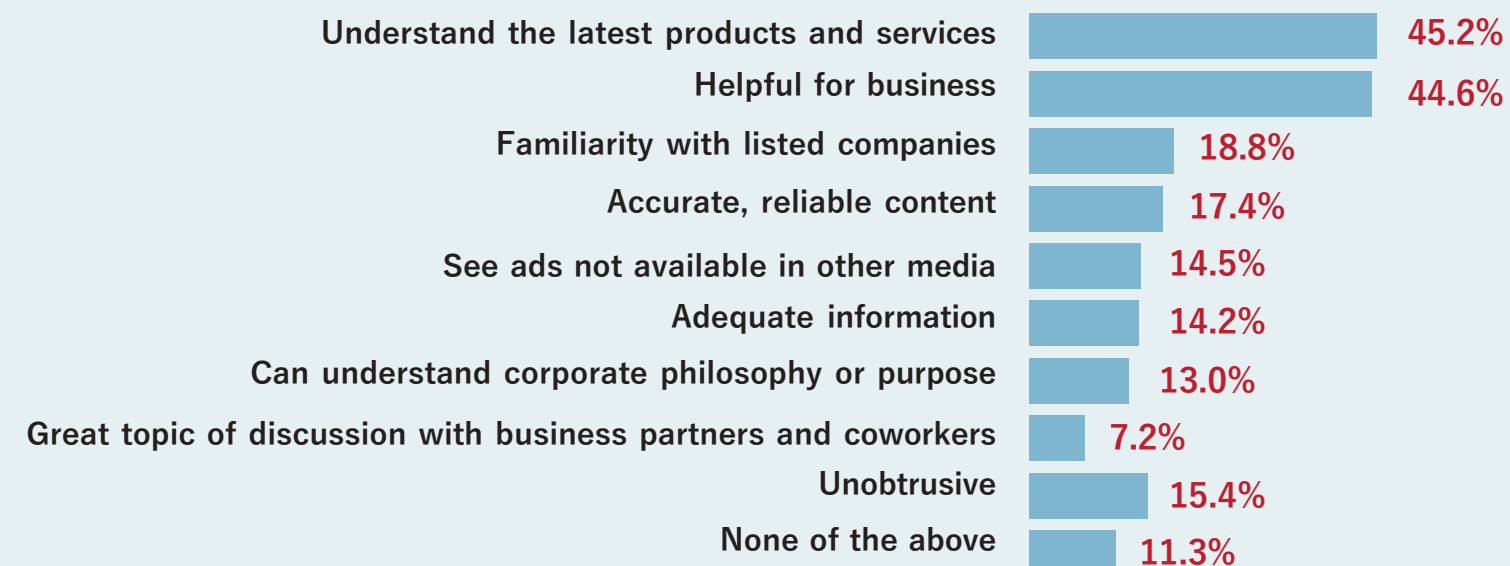
Ad viewing behavior

Advertising triggers **roughly half** of behavior



Ad impression

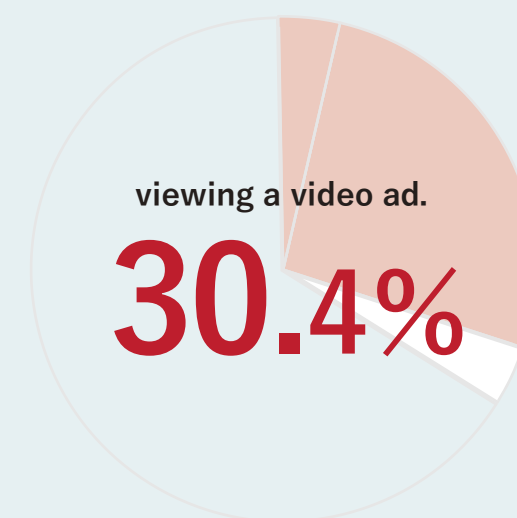
High praise for ad practicality



Online video ad viewing behavior

One in three viewers take action!

30.4% have inquired about or purchased products or services frequently or several times after

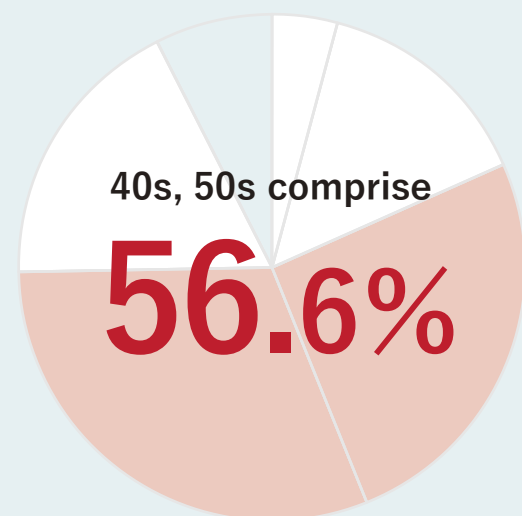


Frequently **3.5%**
 Several times . . . **26.9%**
 Only once 4.1%
 Never 65.5%

【 Online reader profile 】

Age

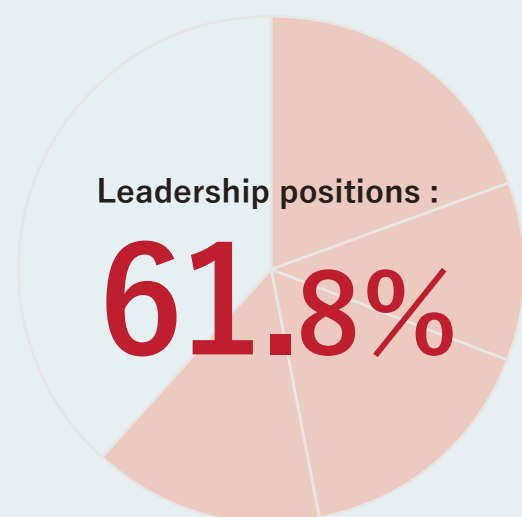
Roughly half are core employees aged 40s and 50s



20s and under	4.2%
30s	14.2%
40s	25.8%
50s	30.8%
60s	17.7%
70s and over	7.3%

Position

Section manager and above : **47.0%**



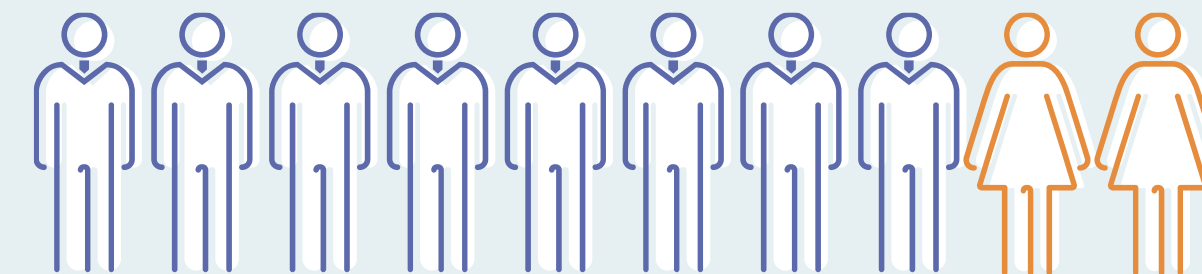
Executive, director, general manager class	19.6%
Department manager class	11.4%
Section manager class	16.0%
Team leader/chief class	14.8%

General employees 38.2%

Approximately 30% are department manager class or greater

Gender

Approximately **80%** male

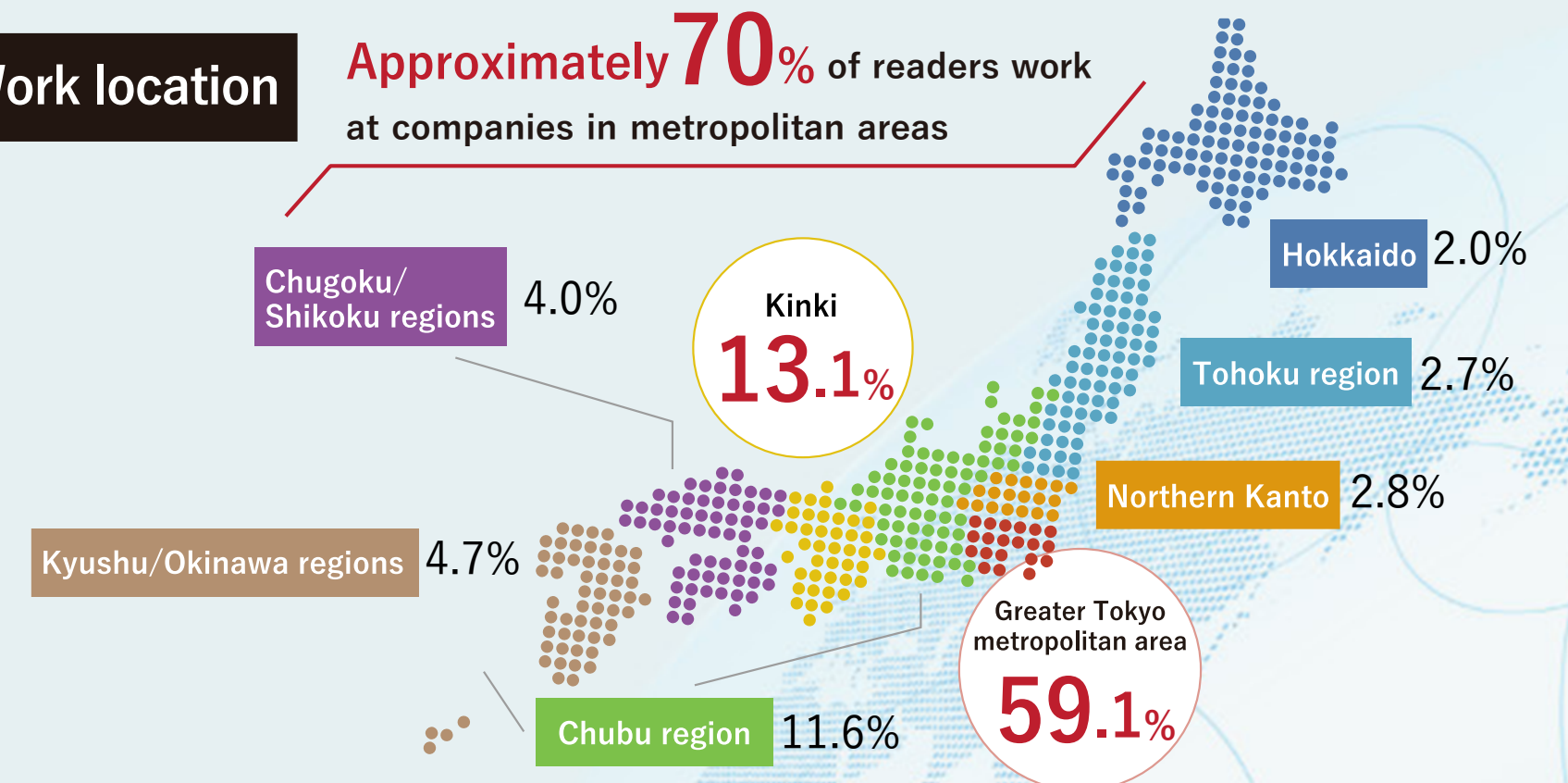


Men: **80.3%**

Women: **19.7%**

Work location

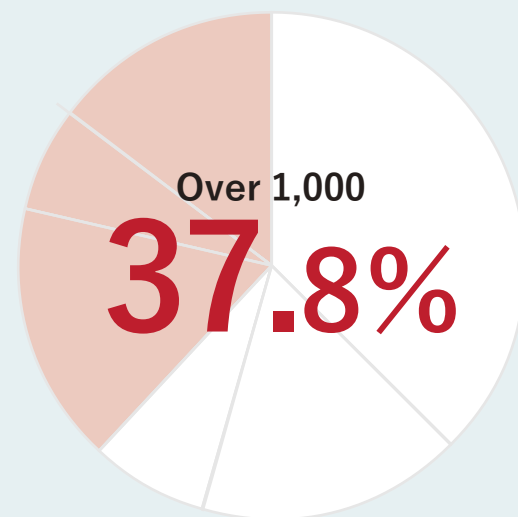
Approximately **70%** of readers work at companies in metropolitan areas



Online reader profile 【 Business attributes 】

Number of employee

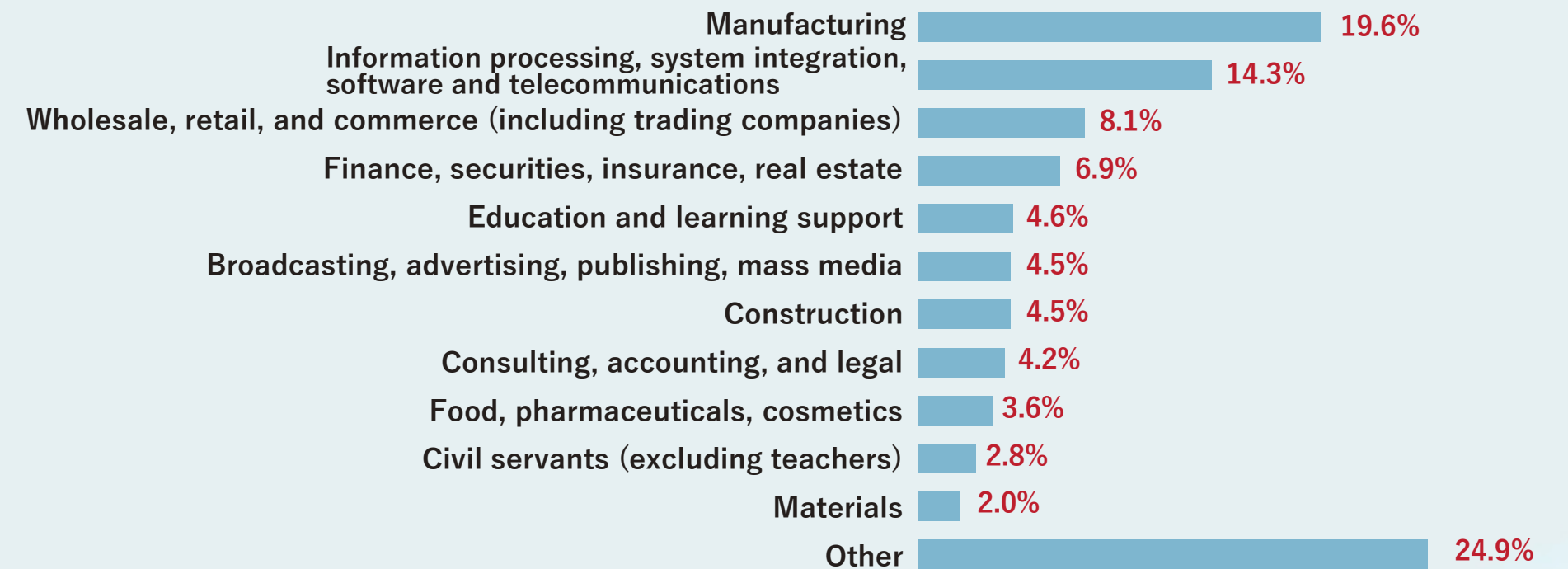
Approx. 40% of readers work at major companies with 1,000 or more employees



1 - 99	37.5%
100 - 499	17.1%
500 - 999	7.6%
1,000 - 4,999	16.5%
5,000 - 9,999	6.8%
10,000 or more	14.5%

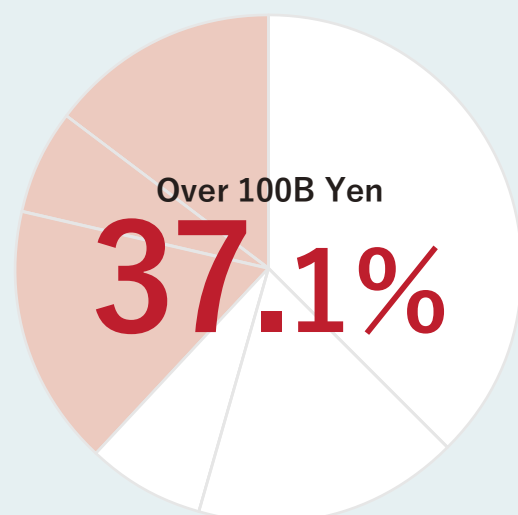
Industry

Readership from **diverse industries and sectors**



Sales

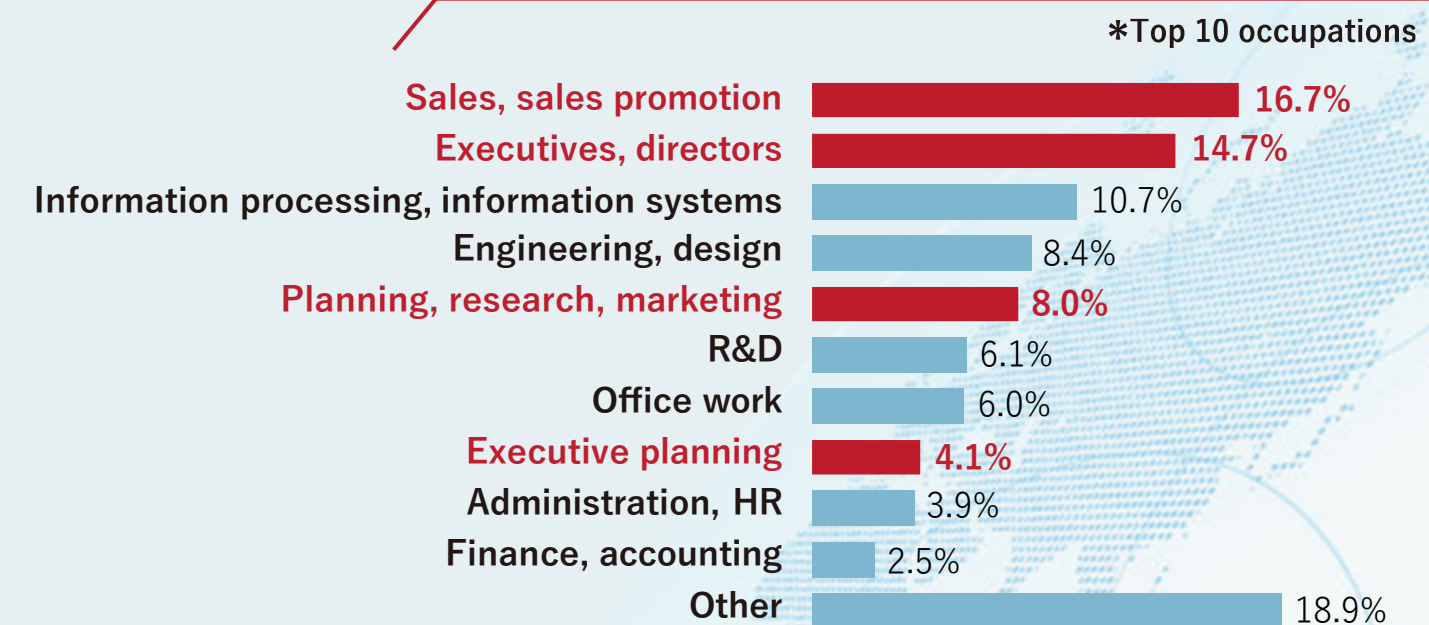
Approx. 35% of overall companies have sales of 100B Yen or more



Under 1B Yen - under 5B Yen	24.8%
5B Yen - under 30B Yen	17.6%
30B Yen - under 100B Yen	12.3%
100B Yen - under 1T Yen	20.8%
1T Yen or more	16.3%
Private, non-profit organization, don't know	8.2%

Occupation

Approx. 40% deeply involved in promoting business



*Top 10 occupations

*Source: Subscriber data as of July 2025

Online reader profile 【 Business attributes 】

Challenges faced in business

Focus on **digital transformation (DX)**,
productivity, personnel, profitability



Keywords of personal interest

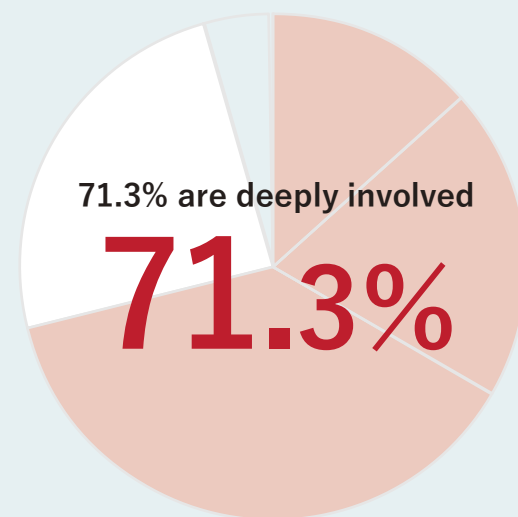
High interest in **digital transformation**



Online reader profile 【 Business attributes 】

Decision-making authority

Over **70%** are deeply involved



Final approver 13.6%

De-facto decision maker 19.8%

Core member of deliberations ··· 37.9%

Offers opinions 24.6%

Not involved at all 4.1%

Degree of DX progress

Nearly half of companies face challenges in Digital Transformation (DX)



Adequate progress 3.4%

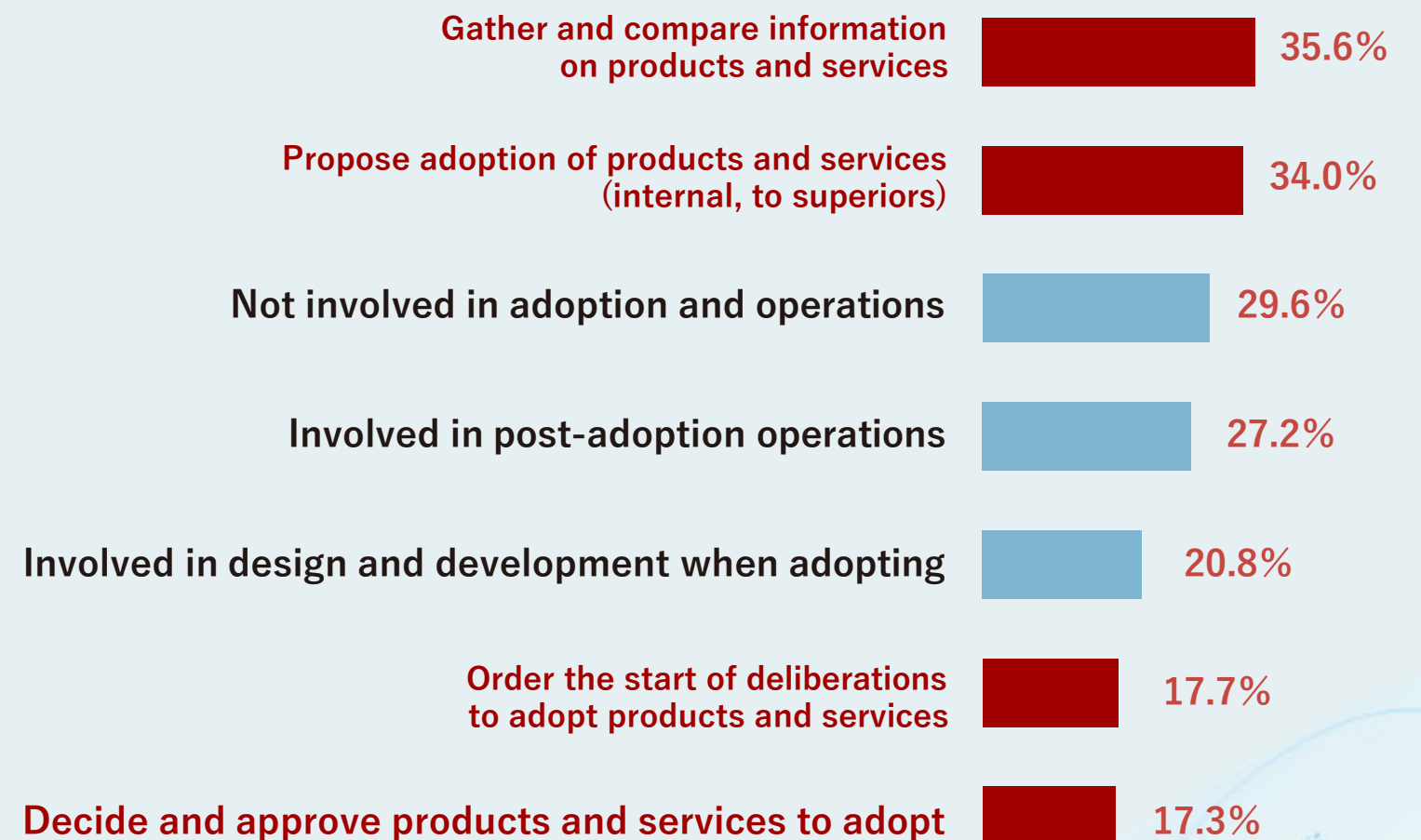
Partial progress 46.0%

Lack of progress in many areas ··· 37.7%

Almost no progress 12.9%

Decision-making authority on adopting DX

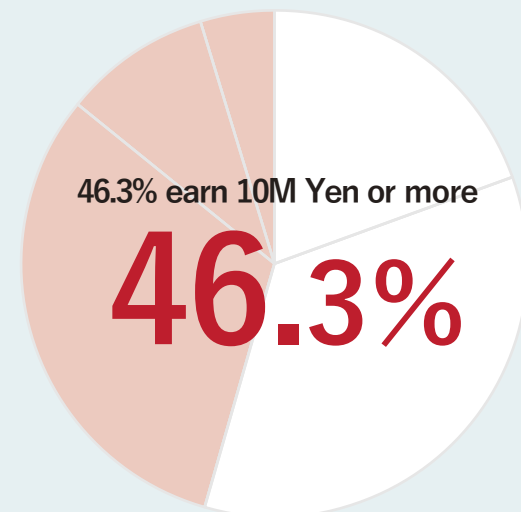
Many readers are **involved**



【 Personal data 】

Household income

Approx. 45%
earn 10M Yen or more

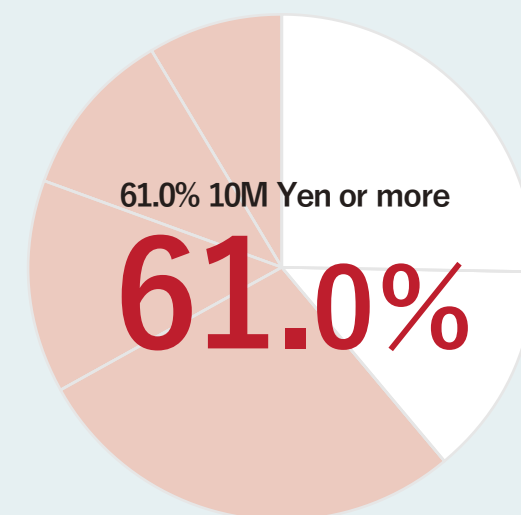


Under 6M Yen.....19.3%
6M Yen - under 10M Yen.....34.4%
10M Yen - under 15M Yen...31.0%
15M Yen - under 20M Yen...9.2%
20M Yen or more.....6.1%

Financial assets

Approx. 60%
manage 10M Yen or more

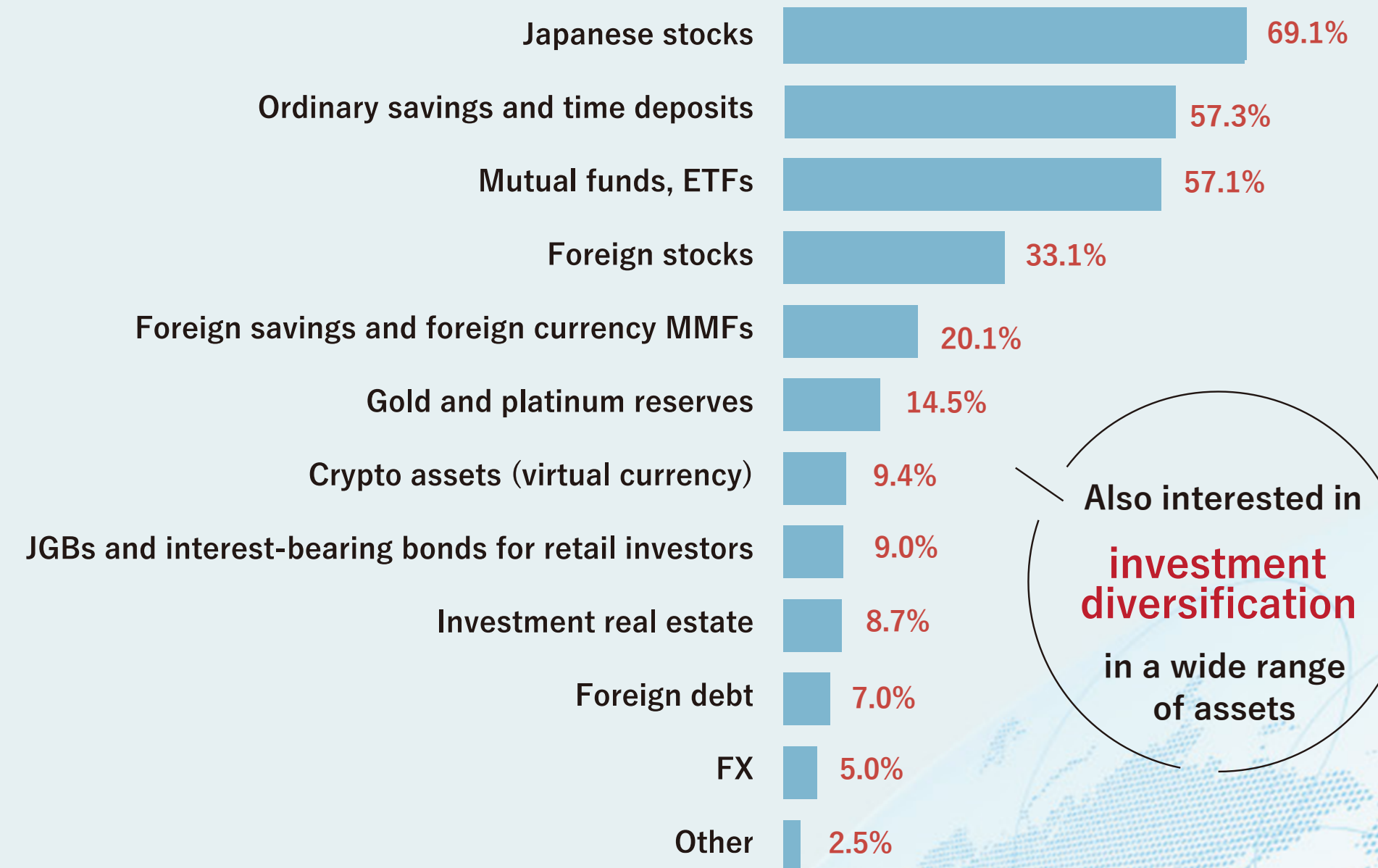
*Savings and investments (excluding real estate)



Under 5M Yen.....25.4%
5M Yen - under 10M Yen.....13.6%
10M Yen - under 30M Yen...28.0%
30M Yen - under 50M Yen...13.6%
50M Yen - under 100M Yen...11.0%
100M Yen or more.....8.4%

Types of financial assets

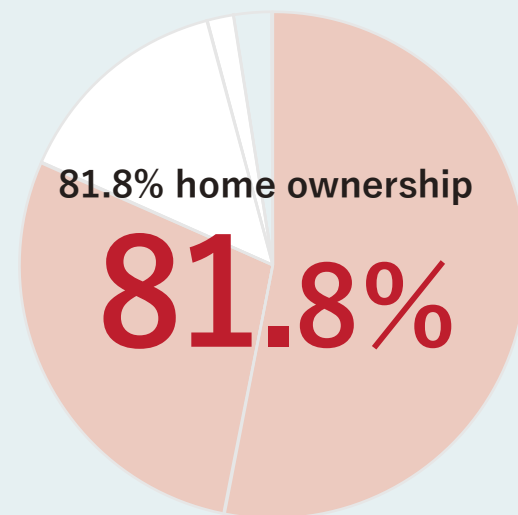
Readers mainly own
Japanese stocks and mutual funds



Also interested in
investment diversification
in a wide range of assets

Housing situation

High ratio of home ownership

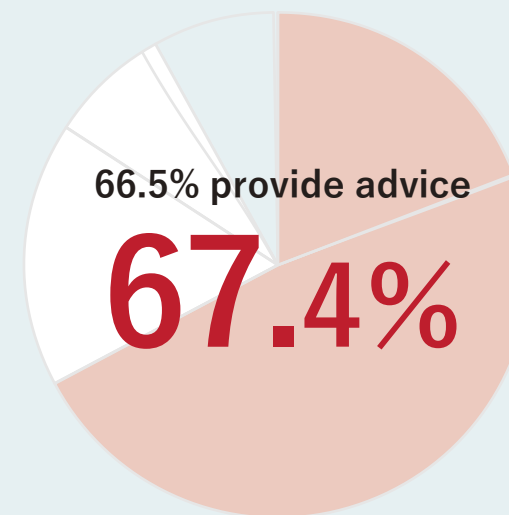


Home ownership (detached house) · ·	53.3%
Home ownership (condominium) · · · ·	28.5%
Rental (apartment, condominium) · · · · ·	14.1%
Rental (detached house) · · · · ·	1.7%
Other · · · · ·	2.4%

Child advancement

Approx. 60%
of parents involved in school and career selection

*Only respondents with children nearing school enrollment and employment



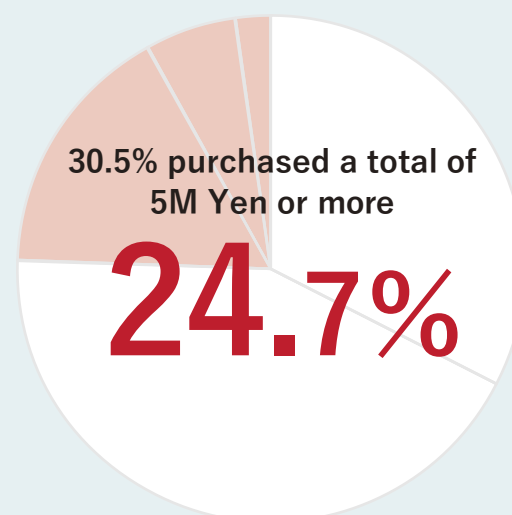
Degree of information gathering,
advice on school and career selection

Enthusiastic help, advice · ·	19.4%
Some help, advice · · · · ·	48.0%
Cannot say either way · · · · ·	17.1%
Little help, advice · · · · ·	7.7%
Almost no help, advice, left up to child · · · · ·	7.8%

Car purchase price

Approx. 25%
of readers purchased cars at 5M Yen or more

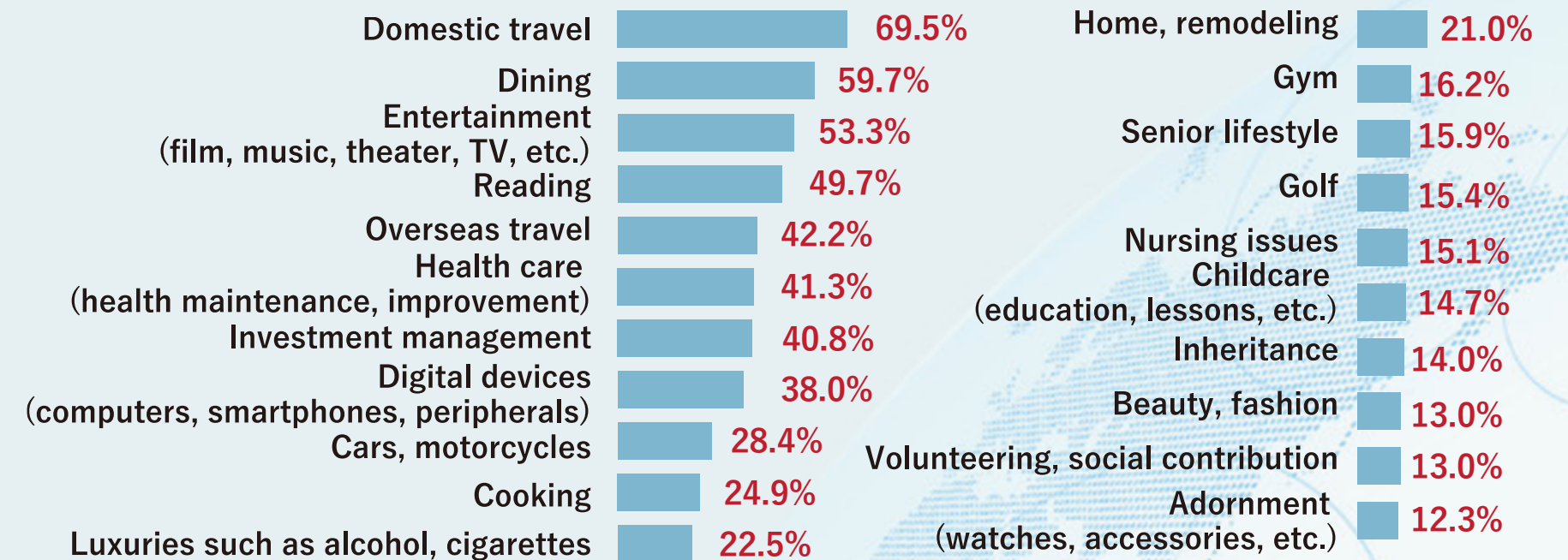
*Only car owners responded. Total amount shown when multiple cars owned.



Under 3M Yen · · · · ·	32.5%
3M Yen - under 5M Yen · · · · ·	42.8%
5M Yen - under 7M Yen · ·	16.1%
7M Yen - under 10M Yen · ·	5.9%
10M Yen or more · · · · ·	2.7%

Topics of interest

Readers with **diverse interests**



Advertising
applications and
inquiries

Advertising applications and inquiries

日経BP

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<https://www.nikkeibp.co.jp/ad/>